BARNSLEY METROPOLITAN BOROUGH COUNCIL

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

Report of the Executive Director – Core Services & Service Director – Finance (Section 151 Officer)

CAPITAL PROGRAMME PERFORMANCE – YEAR ENDED 31 MARCH 2019

1. Purpose of the Report

To consider the performance of the Council's Capital Programme for the year ended 31st March 2019.

2. Recommendations

It is recommended Cabinet:

- Note the final position of the 2018/19 Capital Programme;
- Approve the 2018/19 scheme slippage totalling (£25.512M) and scheme re-phasing totalling £6.419M (paragraphs 3.6, 3.7 and Appendix B refer);
- Approve the total net increase in scheme costs in 2018/19 of £1.061M (paragraph 3.8 and Appendix B refer);
- Receive an updated 2019/20 Capital Programme position (as part of the Quarter 1 monitoring report).

3. Capital Programme Monitoring Position - By Directorate

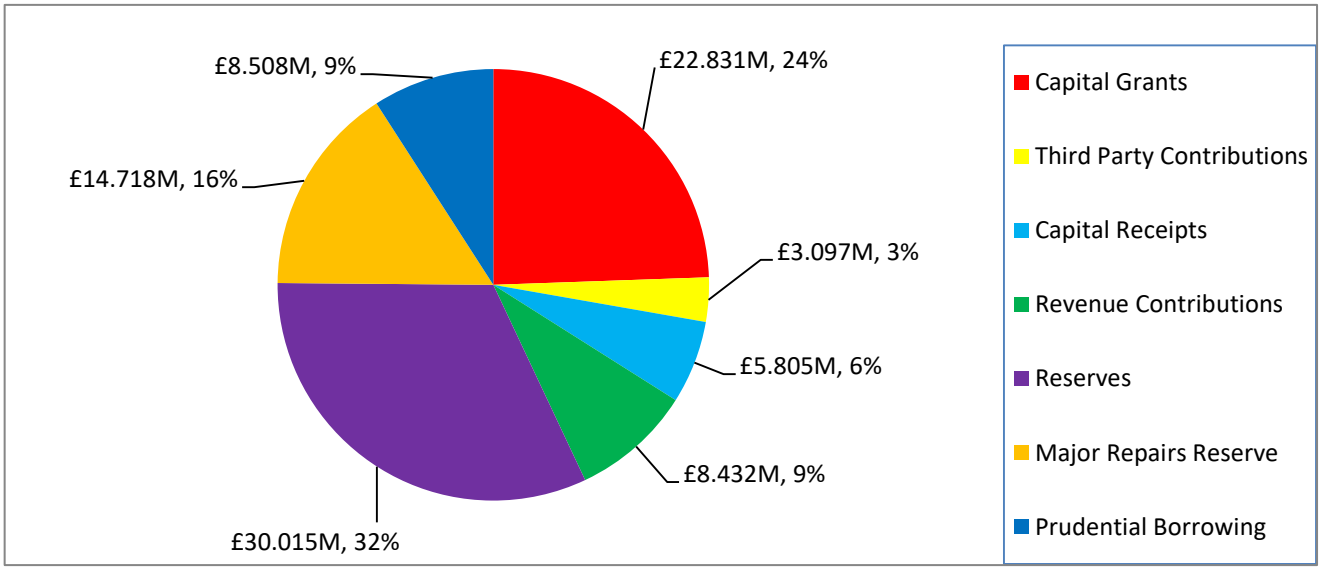
3.1. The table below summarises the position of the 2018/19 Capital Programme as at 31st March 2019. Appendix A provides a breakdown of this position by scheme.

Directorate	2018/19 Capital Programme £M	2018/19 Outturn £M	2018/19 Variance £M
People	2.607	2.261	(0.346)
Place	73.922	62.601	(11.321)
Communities	6.179	2.888	(3.291)
Housing Revenue Account	28.731	25.656	(3.075)
Total	**111.439**	**93.407**	**(18.032)**

3.2. The table below summarises the resources used to fund the 2018/19 Capital Programme. It should be noted that this funding only relates to direct Council expenditure (or where the Council acts as the Accountable Body). A number of schemes also lever in private and public sector investment but this is not reflected below unless the Council incurs expenditure.

Funding Source	2018/19 £M
Capital Grants	22.831
Third Party Contributions (Inc. S106)	3.097
Capital Receipts	5.805
Revenue Contributions	8.432
Reserves	30.015
Major Repairs Reserve	14.718
Prudential Borrowing	8.508
Total	**93.407**

3.3. The pie chart below is a graphical representation of the table above.



3.4. The following table summarises the reasons for the overall 2018/19 variance. Any significant variances are explained in more detail in paragraphs 3.6 – 3.8.

Directorate	**Slippage** £M	**Re-phasing** £M	**Net Increase/ (Decrease) in Scheme Costs** £M	**Total** £M
People	(0.574)	-	0.228	(0.346)
Place	(17.245)	5.325	0.601	(11.320)
Communities	(3.291)	-	-	(3.291)
Housing Revenue Account	(4.402)	1.094	0.232	(3.075)
Total	**(25.512)**	**6.419**	**1.061**	**(18.032)**

3.5. The overall in year variance is primarily a result of scheme slippage across the programme, with the majority relating to schemes in the Place Directorate.

3.6. ***Slippage***

Of the variation in expenditure against approved plans, -£25.512M relates to scheme slippage (where expenditure plans are expected to be utilised in a future year rather than the current year, due to events outside the control of the respective project managers). The slippage position is currently being reviewed by finance officers in conjunction with service officers although at this stage there are not expected to be any financial implications in terms of the overall capital programme. The schemes that have slipped (over £0.500M) are detailed below:

Place: Glassworks Development Phase 1 – (£7.357M)

The main slippage on the Glassworks Scheme relates to snagging/remedial works required on the redevelopment of the Metropolitan Centre which houses the new indoor market, a delay in completion of the Market Kitchen fit out together with a delay in the completion of the Library @ the Lightbox including the attached retail unit. This unit has been successfully let to Loungers who are due to open a café bar in May 2019 with the Library @ The Lightbox officially opening in July.

Therefore, it is recommended to transfer capital plans totalling £7.357M from 2018/19 into 2019/20.

Place: Penistone Grammar Extension – (£0.674M)

The Penistone Grammar School project is split into two phases of work. Construction of phase 1 has been completed in 2018/19, but there has been a delay in the continuation into phase 2 of the project. Some of the design work has been completed to date, but the construction is yet to commence resulting in some scheme slippage. Construction is due to start imminently, after which a schedule of payments will be made periodically.

Therefore, it is recommended to transfer capital plans totalling £0.674M from 2018/19 into 2019/20.

Place: Longcar PDC Housing Development – (£1.108M)

Slippage on completion of the Longcar PDC Housing Development has occurred as a result of granting an extension on the build programme due to a mix of inclement weather and the main contractor not being able to commence/handover some properties due to site (health and safety etc) constraints.

Therefore, it is recommended to transfer capital plans totalling £1.108M from 2018/19 into 2019/20.

Place: Enhanced Highways Programme – (£2.000M)

The Council provided additional capital resources of £4 million to support the delivery of an enhanced Highways Capital programme during the period 2018 to 2020 (Cab.13.6.2018/13 refers). This was originally committed as £2 million to be spent in 2018/19 and £2 million in 2019/20. However, the Chancellor announced in his autumn budget that Government were to provide the Council with a further £1.683 million of Local Highways Maintenance Funding. In light of this and the delivery constraints on the highways capital programme this has resulted in slippage of works into 2019/20.

Therefore, it is recommended to move capital plans totalling £2.000M from 2018/19 into 2019/20.

Place: Vehicle Replacement Programme – (£2.193M)

To date 47 vehicles/pieces of equipment have been purchased and delivered as part of the Vehicle Replacement Programme. Unfortunately due to unforeseen circumstances a delay has been experienced in acquiring a number of replacement refuse vehicles. As a result these acquisitions will now take place during 19/20 resulting in slippage of £2.193M.

Therefore, it is recommended to transfer capital plans totalling £2.193M from 2018/19 into 2019/20.

Place: Transfer Loading Station – (£0.651M)

This project has experienced significant delays as a result of unforeseen complications with the Environmental Permit application required to operate the facility. In addition, recent changes in national waste management strategy have prompted a review of front line service provision which has in turn impacted on the original project design. Construction of the commercial trade bays has commenced and the installation of a new weighbridge has been completed. Further engineering works are needed to complete the on-site requirements for drainage and the purchase of additional plant items is currently under review. The project has an intended go-live date of Q3 2019/20.

Therefore, it is recommended to transfer capital plans totalling £0.651M from 2018/19 into 2019/20.

Communities: Town Centre CCTV Upgrade – (£0.700M)

This scheme relates to the system upgrade of the town centre CCTV system, including all recording, networking and monitoring of the town centre system. A delay in the tendering process has meant that no costs have been incurred in 18/19 as originally planned. The scheme will now commence in 19/20 and as such the planned budget of £0.700M will be slipped from 18/19 to 19/20.

Therefore, it is recommended to transfer capital plans totalling £0.700M from 2018/19 into 2019/20.

Communities: Disabled Facilities Grant – (£0.953M)

There have been a number of changes and new initiatives introduced within the Aids and Adaptations team over the last 12-18 months focussed on increasing the pace of service delivery and thereby reducing waiting times for the installation of Aids & Adaptations for disabled children and adults in Barnsley.

This has included a staff restructure, the development of a level access shower procurement framework, wavering means tests for some fast track cases and streamlining processes with e-forms. Despite this, some initiatives took longer to implement due to the requirement to follow national guidance and other due processes.

As new initiatives are embedded, expenditure and numbers of adaptations should continue to increase throughout 19/20.

Therefore, it is recommended to transfer capital plans totalling £0.953M from 2018/19 into 2019/20.

Communities: Principal Towns – (£0.578M)

The Principal Towns scheme has seen various delays to the delivery of planned works including delays in programmed Highways works. These issues have now been resolved and works have been programmed in.

The shop front scheme has now been reassessed and simplified and spend is now being defrayed.

The conclusion of a feasibility study, originally planned for completion in October 2018, has only just been finalised meaning business plans for larger schemes can now be progressed.

Therefore, it is recommended to transfer capital plans totalling £0.578M from 2018/19 into 2019/20.

Communities: Enabling Digital Mobility – (£0.539M)

The Enabling Digital Mobility scheme is part of the Digital First strategy and involves investment in the Council's IT systems to enable a more agile workforce by allowing improved access to the Council's wireless networks in different locations, as well as introducing new technologies. This scheme had originally planned to commence during quarter 4 of 18/19; however this has been delayed due to IT staffing resource being diverted to complete work on the Library @ the Lightbox. Delivery of the scheme is expected to commence early in 2019/20.

Therefore, it is recommended to transfer capital plans totalling £0.539M from 2018/19 into 2019/20.

HRA: Central Heating Programme 18/19 – (£0.538M)

The underspend is a combination of expected additional costs built into the original tender not materialising and a number of properties where works were not completed during the year as

originally planned. The works on the remaining properties will now be completed during 2019/20.

Therefore, it is recommended to transfer capital plans totalling £0.538M from 2018/19 into 2019/20.

Place: Planned Maintenance – (£0.516M)

The main reason for late delivery of these schemes is the need to work around the operational requirements of the occupying services which took longer than originally planned. The main schemes affected included: 18 Regent Street and the relocation of Children's Services, replacement of the roof at the Waste Transfer Station and works required at Barnsley Metrodome. The costs relating to these schemes will now be incurred during 19/20 and funded via the planned maintenance revenue allocation.

Various: Other (£7.705M)

A significant number of other schemes have reported slippage of less than £0.5M (individually) in 2018/19, totalling £7.705M. Appendix B identifies these schemes separately.

- **Recommendation 2 of this report is to formally approve the slippage of plans into later years within the capital programme as outlined above.**

3.7. ***Re-phasing***

An amount totalling £6.419M relates to net scheme re-phasing (where schemes are now due to complete in the current financial year rather than future years as was originally planned, as a result of the actions of project leads). There are no financial implications in terms of the overall capital programme. The schemes that have been re-phased (over £0.3M) are detailed below:

Place: Glassworks Development Phase 2 - £3.823M

Following the decision by Cabinet on the 6th Feb 2019 to fund the Glass Works Phase 2 development, a series of site remediation works were identified, budgeted for and envisaged to be delivered in 19/20. The opportunity arose to bring forward these works into Quarter 4 18/19, ensuring programme delivery and a smooth transition to the commencement of Phase 2 construction. The £3.823M variance is therefore a re-phasing of planned costs from 19/20 to 18/19. This has no impact on the overall cost of the scheme.

Place: Wentworth Castle & Stainborough Park - £0.484M

The confirmed payment profile agreed in February 2019 for the Wentworth Castle & Stainborough Park scheme is different to that originally anticipated. This resulted in £0.484M which was originally planned to be spent in 2019/20 being spent in the final quarter of 2018/19. In overall terms the scheme still remains within the allocated resource.

HRA: Major Adaptations - £0.307M

The total number of Major Adaptations approved during 2018/19, were higher than in the previous year. There have also been an increased number of adaptations to create access to bathing, with a necessity to install wet rooms, which are initially more expensive, instead of level access showers. This fulfils the requirements of the client for a longer period of time.

Place: Principal Roads – £0.431M

This project covers the delivery on highway resurfacing works on the borough's principal road network, namely it's 'A' roads. Given the reasonably favourable weather conditions during March, the service was able to bring forward an additional principal road scheme, the A629 at Jockey Road, Oxspring, thereby increasing the cost of this project in 2018/19.

Various: Others £1.374M

A number of other schemes have reported re-phasing of less than £0.3M (individually) in 2018/19, totalling £1.374M. Funding for these schemes are already in place and have been approved as part of the future years capital programme; therefore there are no financial implications as a result. Appendix B identifies these schemes separately.

- **Recommendation 2 of this report is to formally approve the net re-phasing of plans from later years within the capital programme as outlined above.**

3.8. ***Variation in Costs***

The remaining variance of £1.061M relates to a net increase in expenditure as a result of cost variations.

A number of schemes have reported a net increase in expenditure of less than £0.3M (individually), totalling £1.061M. Appendix B identifies these schemes separately.

- **Recommendation 3 of this report is to formally approve the variation of plans within the capital programme due to cost variations as outlined above.**

Future Years

3.10. The table below summarises the **indicative** position of the 2019/20 to 2021/22 Capital Programme including all slippage/re-phasing highlighted above. Appendix C provides a breakdown of this position by scheme.

Directorate	Existing 2019/20 Plans £M	Slippage / Rephasing (2018/19 Position) £M	2019/20 Indicative Capital Programme £M	2020/21 Indicative Capital Programme £M	2021/22 Indicative Capital Programme £M	2022/23 Indicative Capital Programme £M	Total Indicative Future Years' Capital Programme £M
People	1.797	0.574	**2.371**	-	-	-	2.371
Place	80.450	11.921	**92.131**	67.564	-	-	159.695
Communities	4.506	3.291	**7.797**	-	-	-	7.797
Housing Revenue Account	27.116	3.308	**30.664**	6.402	6.498	6.628	50.192
Total	**113.869**	**19.093**	**132.962**	**73.966**	**6.498**	**6.628**	**220.054**

3.11. The capital programme for 2019/20 and beyond is under constant review by both the Finance Business Unit and individual project/budget managers. The existing capital programme reflects the Council's capital requirements/priorities but a more detailed analysis will be undertaken to ensure any slipped resources are required in full.

4. 2020 Capital Programme

4.1. Members will be aware that the Council recently updated and approved its Capital Strategy (Cab.6.2.2019/6 refers). This strategy formally sets the principles, governance and management arrangements for the Council's capital programme.

4.2. This strategy set the process for allocating resources at the Council's disposal where these are unringfenced i.e. there are no conditions to what they can be spent on (e.g. reserves and capital receipts). Within this process, a robust prioritisation exercise is undertaken where the Capital Oversight Board considers pending schemes in the context of the available resources. This process is relatively fluid to adapt to any new priorities that emerge over time.

4.3. The tables below show the current list of prioritised capital schemes for both the General Fund and Housing Revenue Account schemes respectively, what has been spent pre 2018/19, what

has been spent during 2018/19 (included in this Final Accounts Report) and the future years anticipated spend.

4.4. General Fund Schemes

	Total Spent (Pre 2018/19) £M	2018/19 Spend £M	Future Years Estimated £M	Total Scheme Costs £M
Information Technology:				
Microsoft Licenses	0.347	-	-	**0.347**
Virtual Server Hosts Replacement	0.481	0.076	0.093	**0.650**
Citrix Replacement	0.291	-	-	**0.291**
Digital First	-	0.509	2.741	**3.250**
Broadband	-	-	0.600	**0.600**
Better Barnsley / Glassworks:				
Glassworks Scheme	1.133	6.333	17.094	**24.560**
Town Centre – Jumble Lane Crossing Bridge	-	-	3.000	**3.000**
Public Realm – Phase 1 / 2	-	-	5.100	**5.100**
Cultural & Heritage:				
Cannon Hall – Coach House & Cottages	-	-	0.215	**0.215**
Implementation of the Elsecar Masterplan	0.110	0.051	0.289	**0.450**
Wedding Infrastructure at Cannon Hall	-	-	0.100	**0.100**
Cooper Cottage	-	-	0.025	**0.025**
Purchase of Commercial Property at Elsecar	1.100	-	-	**1.100**
National Trust - Wentworth	-	1.192	2.908	**4.100**
Economic Regeneration:				
Property/Commercial Land Investment Fund	0.090	1.267	2.044	**3.401**
Courthouse Enabling and Development Works	0.065	0.062	2.433	**2.560**
Housing, Energy & Regulation:				
Longcar Housing Development	-	3.065	0.932	**3.997**
Residential Investment Fund	-	-	0.250	**0.250**
Pet Crematorium	0.001	0.143	0.006	**0.150**
Highways:				
Street Lighting LED Replacement	-	0.002	4.198	**4.200**
Dodworth Road / Broadway Crossing	-	-	2.181	**2.181**
Skid Resistance Programme	-	-	0.600	**0.600**
Planned Patching Programme	-	1.177	0.223	**1.400**
Additional Roads Maintenance Programme	-	1.511	2.489	**4.000**
Communities:				
Principal Towns Programme	0.083	0.244	4.673	**5.000**
Town Centre CCTV Upgrade	-	-	0.700	**0.700**
People / Schools:				
Youth Zone	-	-	3.000	**3.000**
Additional School Places – Penistone	0.021	1.316	0.674	**2.011**
OVERALL CAPITAL CONTINGENCY	-	-	1.500	**1.500**
TOTAL	**3.722**	**16.948**	**58.068**	**78.738**

4.5. Housing Schemes

	Total Spent (Pre 2018/19) £M	2018/19 Spend £M	Future Years Estimated £M	Total Scheme Costs £M
New Build				
Baden Street	0.081	0.585	0.112	**0.778**
Longcar Lane	-	-	0.300	**0.300**
Bellbrooke	0.149	0.179	-	**0.328**
Kenworthy Road	-	0.008	0.306	**0.314**
St Michael's Avenue	-	-	5.180	**5.180**
Cromford Avenue - Council Build	-	-	1.400	**1.400**
King Street, Hoyland	-	-	2.800	**2.800**
Acquisitions				
Locksley Gardens, Birdwell	-	-	0.445	**0.445**
Pilley	-	-	0.223	**0.223**
Kings Road, Wombwell	-	0.203	-	**0.203**
Empty Homes Acquisitions	0.003	-	2.194	**2.197**
Keresforth	-	0.585	0.417	**1.002**
Strategic Acquisitions	-	-	1.500	**1.500**
Other Housing Growth				
HRA Surveyor - Revenue	-	-	0.101	**0.101**
Holden House - Revenue	-	0.126	0.124	**0.250**
Holden House - Capital	-	-	0.475	**0.475**
Affordable Warmth Boilers on Prescript	-	-	0.250	**0.250**
Sprinkler Systems to 4 Independent Living Schemes	-	-	0.400	**0.400**
Sprinkler Systems to Sheffield Road Flats	-	-	1.000	**1.000**
Property Conversions	-	-	0.500	**0.500**
Environmental Improvements	-	-	0.250	**0.250**
Feasibility Pot - Revenue	-	0.055	0.145	**0.200**
Other Priorities				
Berneslai Close Acquisition & Conversion	-	-	0.998	**0.998**
Core Acquisition	-	0.270	0.191	**0.461**
Empty Homes - Capital	-	0.240	1.135	**1.375**
Empty Homes - Revenue	-	-	0.125	**0.125**
Npower Site Acquisition	-	-	1.550	**1.550**
Homelessness	-	-	0.200	**0.200**
TOTAL	**0.233**	**2.251**	**22.321**	**24.805**

5. Unallocated Resources

5.1. The Council identifies any resources it has received or is expected to receive in future years which have not yet been formally aligned to specific schemes as "unallocated resources".

5.2. Members should also note the distinction between resources 'in the bank' in 2018/19 and indicative allocations that haven't yet been aligned to specific schemes, as described in the paragraphs below.

Unallocated Resources - Restricted / Earmarked

5.3. The total resources identified at the end of the period equates to £83.719M, which is categorised as restricted / earmarked in totality, meaning that there are certain conditions assigned to this funding which restricts how it can be used.

5.4. The restricted unallocated resources position is analysed in the table below:

Restricted / Earmarked Funding		**2018/19 (Banked) £M**	**Later Years (Indicative) £M**	**Total £M**
HRA	HRA	0.992	67.201	**68.193**
Highways Funding	Place	2.125	4.727	**6.852**
Section 106 Monies	Place	4.815	-	**4.815**
Schools Funding	People	0.865	0.589	**1.454**
Other	Various	1.853	1.614	**3.467**
Opening Resources Unallocated to Schemes		**10.649**	**74.131**	**84.780**
Net Resources (To Be Used) / Made Available as per this Report		(1.061)	-	**(1.061)**
Rephasing of Available Resources *		-	-	**-**
Increase / (Decrease) in Available Resources		**(1.061)**	**-**	**(1.061)**
Revised Restricted Resources Unallocated to Schemes		**9.588**	**74.131**	**83.719**

2018/19 Position

5.5. The unallocated resources in 2018/19 represent "banked" resources available for reinvestment within individual services' capital programmes. This balance of monies, totalling £83.719M, has been accumulated by a combination of either underspends from specific capital schemes or monies received and not yet aligned to specific capital schemes.

Later Years' Position

5.6. The unallocated resources shown against later years for General Fund capital programmes relate, in the main, to indicative future year resource allocations, primarily from Central Government departments and do not represent cash / resources received in the bank. These allocations are due to be received in future years but are indicatively built into the resource position to give Members an overall awareness of the resource position over the short to medium term, and are subject to change.

5.7. In respect of HRA unallocated monies in future years, these amounts represent the overall capital allocations for the 5 year period, that are indicatively approved on an annual basis as part of the budget setting process associated with the HRA 30 year business plan. The resources are held as unallocated until subsequent Cabinet Reports are submitted and approved, detailing their use against individual schemes in the forthcoming year(s).

6. Capital Programme Monitoring Position - By Corporate Priority / Outcome

6.1. The table below provides an analysis of the capital plans/resources within the Council's 2018/19 capital programme, aligned to achieving the Council's 3 main Corporate Priorities and the 12 front facing outcomes. Any performance issues arising from delivery of individual capital schemes assigned to each Corporate Priority are discussed within each relevant outcome section, with material items being referenced in the Corporate Performance Report. Appendix A shows detailed plans / outturn per scheme aligned to each Corporate Outcome.

Corporate Priorities	Corporate Outcomes	2018/19 Capital Programme £M	2018/19 Outturn £M	2018/19 Variance £M	Later Years Capital Programme (indicative) £M
THRIVING & VIBRANT ECONOMY	**(1)** Create More & Better Jobs & Good Business Growth	3.984	2.753	(1.231)	22.822
	(2) Increase Skills To Get More People Working	-	-	-	-
	(3) Develop A Vibrant Town Centre	40.554	36.860	(3.693)	109.283
	(4) Strengthen Our Visitor Economy	2.291	2.434	0.143	7.305
	(5) Create More & Better Housing	37.047	31.409	(5.637)	58.041
	Sub Total	**83.876**	**73.456**	**(10.418)**	**197.451**
PEOPLE ACHIEVING THEIR POTENTIAL	**(6)** Every Child Attends a Good School	4.461	3.771	(0.690)	6.111
	(7) Early, Targeted Support For Those That Need It	-	-	-	-
	(8) Children & Adults Are Safe From Harm	0.230	0.166	(0.064)	0.064
	(9) People Are Healthier, Happier, Independent & Active	1.488	1.148	(0.340)	0.711
	Sub Total	**6.179**	**5.085**	**(1.094)**	**6.886**
STRONG & RESILIENT COMMUNITIES	**(10)** People Volunteering & Contributing Towards Stronger Communities	-	-	-	-
	(11) Protecting The Borough For Future Generations	20.166	14.661	(5.505)	14.608
	(12) Customers Can Contact Us Easily & Use More Services Online	1.218	0.204	(1.013)	1.026
	Sub Total	**21.384**	**14.865**	**(6.518)**	**15.634**
	Total	**111.439**	**93.406**	**(18.032)**	**219.971**

2018/19 Year End Capital Programme By Outcome

THRIVING & VIBRANT ECONOMY

OUTCOME 1 – CREATE MORE & BETTER JOBS & GOOD BUSINESS GROWTH

Overall Financial Position:	The closing financial position for Outcome 1 for 2018/19 is shown below. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B and future years indicative capital programme shown in Appendix C.			
Directorate(s)	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme (indicative) £M**
PLACE / CORE	3.984	2.753	(1.231)	22.822

OUTCOME 1 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 1, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

Scheme / Programme:	**Barnsley Property Investment Fund (PIF) Phase 2**			
Overview:	The second phase of the property investment fund scheme is aimed at accelerating inward investment and indigenous business economic growth.			
Directorate:	**PLACE**			
Financials:	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme (indicative) £M**
Key:				
On Track / Underspend	1.217	1.254	0.037	2.012
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £1.254M against approved scheme plans of £1.217M. This scheme is forecasting a re-phasing of funds totalling £0.036M from 19/20 to 18/19.			
Total Scheme Budget (inc previous years spend)	£3.250M			
Operational Activity During The Year:	Significant progress has been made during the year with three schemes supported via Phase 2 of the PIF. As reported in previous quarters during the year: • **Capitol Park** The largest unit comprising of 23,900 sq ft has been successfully let to Solarframe Holdings on a 10 year lease with a rental value of £5.75 per sq ft. There has been considerable interest in second unit and overall the site has the potential to deliver 500 jobs within Barnsley. • **Everill Gate Lane** Legals have been completed and a decision on the planning application is expected imminently. Interest in the unit is being shown by a company seeking to expand further • **Enterprise 36** Legals have been completed with constructions expected to commence shortly. Strong interest is being shown in units on the site.			

Scheme / Programme:	Strategic Business Parks			
Overview:	The proposed employment sites at M1 J36 Hoyland; M1 J37 Barugh Green and Goldthorpe will be allocated as part of the emerging draft Local Plan 2014-2033, which is currently undergoing the Examination in Public, and we are awaiting the Planning Inspectors report. The overall delivery of the employment sites will be funded by Sheffield City Region Investment Fund (SCRIF) and Barnsley's Jobs and Business Plan together with private sector investment in to the sites. These projects will contribute significantly to the Council's aspiration of creating 17,500 new jobs over the next 20 years.			
Directorate:	PLACE			
Financials:	2018/19 Capital Programme	2018/19 Outturn	2018/19 Variance	Future Years Capital Programme (Indicative)
Key:	£M	£M	£M	£M
On Track / Underspend	0.560	0.086	(0.474)	0.949
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £0.086M against approved scheme plans of £0.560M. This scheme is forecasting a slippage of funds totalling £0.474M from 18/19 to 19/20.			
Total Scheme Budget (inc previous years spend)	£4.398M			
Operational Activity During The Year:	M1 J36 Hoyland – Assisting with the facilitation of master planning North, South and West Hoyland employment sites with various developers over the next few months, with a view for the developers to consult with the masterplan in 2019. M1 J36 Goldthorpe – Cross departmental working with Highways to design mitigations to be delivered to ease current congestion and plan for future development whilst being funded externally via SCRIF. SCRIF funding business case approved by SCR – providing resources to fund the scheme. M1 J37 Barugh Green - Cross departmental working with Highways to design mitigations to be delivered to ease current congestion and plan for future development whilst being funded externally via SCRIF. Full Business Case currently in preparation.			

Scheme / Programme:	M1 Junction 36 Phase 1 Hoyland			
Overview:	The Local Plan, adopted by full council on 3rd January 2019 CAB 12.12.2018/8 allocates 297ha of land for employment purposes, including 110ha at Junction 36 Hoyland, which can be developed upto 2033 to assist with the delivery of the overall Local Plan employment target of 28,840 jobs including around 16,920 net additional jobs. The overall delivery of the employment sites will be funded by Sheffield City Region Investment Fund and the Jobs and Business Plan together with private investment in the sites..			
Directorate:	PLACE			
Financials:	2018/19 Capital Programme	2018/19 Outturn	2018/19 Variance	Future Years Capital Programme (Indicative)
Key:	£M	£M	£M	£M
On Track / Underspend	0.150	0.049	(0.101)	9.847
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £0.049M against approved scheme plans of £0.150M. This scheme is forecasting a slippage of funds totalling £0.101M from 18/19 to 19/20.			
Total Scheme Budget (inc previous years spend)	£17.101M			
Operational Activity During The Year:	M1 J36 Hoyland – Assisting with the facilitation of master planning North, South and West Hoyland employment sites with various developers over the next few months, with a view for the developers to consult with the masterplan in 2019.			

THRIVING & VIBRANT ECONOMY

OUTCOME 3 – DEVELOP A VIBRANT TOWN CENTRE

Overall Financial Position:	The closing financial position for Outcome 3 for 2018/19 is shown below. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B and future years indicative capital programme shown in Appendix C.			
Directorate(s)	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme (Indicative) £M**
PLACE / CORE	40.554	36.860	(3.693)	109.283

OUTCOME 3 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 3, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

Scheme / Programme:	**Glassworks Development Phase 1**			
Overview:	Phase 1 of the Glassworks scheme is focussed on the redevelopment of the BMBC owned assets and land in Barnsley town centre. The investment to date has seen us complete the demolition of derelict and underused assets, the creation of two temporary markets to house the market traders. Significant progress has been made by the main contractor Henry Boot (appointed in February 2016). In train during the reporting period is the completion of the refurbishment of the Metropolitan Centre and construction of the Library@the Lightbox. The construction of new public realm works on Cheapside is complete and design work continues for a new landscaped public open space (the Glass Works Square) and wider public realm improvements across the town centre due to additional allocation of resources to increase the area of the scheme. High quality car parking has been provided on the former CEAG site. These ambitious plans will boost regeneration, acting as a catalyst for further investment in the town.			
Directorate:	**CORE**			
Financials:	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme (Indicative) £M**
Key:				
On Track / Underspend	35.389	28.031	(7.357)	7.357
Minor Variance / Slippage	Actual expenditure to year end 2018/19 on this scheme totals £28.031M against approved scheme plans of £35.389M. This scheme is forecasting a slippage of funds totalling £7.357M from 18/19 to 19/20.			
Major Overspend				
Total Scheme Budget (inc previous years spend)	£60.024M			
Operational Activity During The Year:	During the year significant progress has been made on Phase 1 of the Glassworks Scheme. **Demolition** The explosive demolition of the multi-storey car park took place in January 2019. **Metropolitan Centre** The Metropolitan Centre which houses the newly refurbished indoor market officially opened its doors on 2nd November 2018. There remains a number of minor remedial/snagging works that require completing. These works expect to be completed during Quarter 1 of the new financial year. There have also been delays in completing the fit out of the town centre management suite and the new Market Kitchen, completion of which have slipped into 2019/20. **Library@the Lightbox** Construction of the new Library @ The Lightbox and adjacent retail unit has progressed swiftly during 2018/19. The retail unit has been successfully let to Loungers who are on track to open a new café-bar styled restaurant in May 2019. It is currently planned to open The Library @ The			

	Lightbox in July 2019 once the internal fit out is complete. **Public Realm** Phase 1 of the public realm works were completed during the year with new paving, seating, street lighting, and trees being installed on Cheapside and in May Day Green. Detailed design work is ongoing for the rest of the public realm including the new Public Square which will be delivered in a phased basis with the remainder of May Day Green in front of the new library starting construction in January 2019. **It should be noted that Henry Boots' contractual key performance indicator targets for social value have not only been achieved but they have exceeded them in several areas.**

Scheme / Programme:	**Glassworks Development Phase 2**			
Overview:	The Council has engaged with a private sector development management company to bring forward Phase 2 of the Glassworks scheme. This will include working with the Council to provide: • Fully tendered construction contract with a fixed price; • Pre-lets of the whole scheme, • A detailed financial model and cost plan • Management of the construction contract • Advice and guidance in respect of future Facilities and Asset Management arrangements of the Glass Works. The completed Phase 2 Glass Works scheme will deliver : • 26 new retail units • 4 leisure units including a 13 screen Cineworld and a Super bowl Laser quest facility • 7 restaurants • A 500 space car park These phase 2 elements will sit alongside • A new library & community facility (Library @ the Lightbox) • A new refurbished Market Hall and associated Food Hall • A new Market Kitchen food court • A comprehensive programme of public realm for the scheme and wider town centre			
Directorate:	**PLACE**			
Financials:	**2018/19 Capital Programme**	**2018/19 Outturn**	**2018/19 Variance**	**Future Years Capital Programme (Indicative)**
Key:	**£M**	**£M**	**£M**	**£M**
On Track / Underspend	3.267	7.090	3.823	94.359
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £7.090M against approved scheme plans of £3.267M. This scheme is forecasting a re-phasing of funds totalling £3.823M from 19/20 to 18/19.			
Total Scheme Budget (inc previous years spend)	£105.923M			
Operational Activity During The Year:	In September 2018 the Council took the decision to fully fund Phase 2 of the Glassworks scheme. Since this time the main contractor for Phase 2 has been procured following a full tender process. The final construction cost for the scheme was successfully negotiated with the selected party and the final detailed contract negotiations are due to be completed during the 1st quarter of 2019/20. Pre-construction activity has commenced during the year to prepare the site for construction. Alongside this, leasing activity has continued with the signing of 4 new operators to the scheme, with further operators expected to join the development in 2019.			

THRIVING & VIBRANT ECONOMY

OUTCOME 4 – STRENGTHEN OUR VISITOR ECONOMY

Overall Financial Position:	The closing financial position for Outcome 4 for 2018/19 is shown below. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B and future years indicative capital programme shown in Appendix C.			
Directorate(s)	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme (Indicative) £M**
PLACE	2.291	2.434	0.143	7.305

OUTCOME 4 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 4, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

Scheme / Programme:	**Cannon Hall – Parks for People**			
Overview:	£3.2million Capital improvement scheme mainly funded by Heritage Lottery Fund of £2.9million, to renovate the lakes, external buildings and structures and to improve the landscaping with planting and infrastructure access and utilities – Activities and events scheduled to run throughout the scheme duration to improve visitor number and participation -Anticipated completion September 2020			
Directorate:	**PLACE**			
Financials:	**2018/19 Capital Programme**	**2018/19 Outturn**	**2018/19 Variance**	**Future Years Capital Programme (Indicative)**
Key:	**£M**	**£M**	**£M**	**£M**
On Track / Underspend	0.910	0.893	(0.017)	2.310
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £0.893M against approved scheme plans of £0.910M. This scheme is forecasting a slippage of funds totalling £0.017M from 18/19 to 19/20.			
Total Scheme Budget (inc previous years spend)	£3.330M			
Operational Activity During The Year:	£3.2million Capital improvement scheme mainly funded by Heritage Lottery Fund of £2.9million, the lakes renovation was approved by Cabinet during 2018/19. Detailed specifications for the renovation of the buildings and landscape work have been developed ready with the works currently out to tender – Activities and events are scheduled to run throughout the scheme duration to improve visitor number and participation -Anticipated completion September 2020			

Scheme / Programme:	**Replacement of Boilers - Metrodome**			
Overview:	Deliver the replacement of the heating system at the Metrodome utilising the EU compliant Re:fit Framework, work to be carried out spring 2019.			
Directorate:	**PLACE**			
Financials:	**2018/19 Capital Programme**	**2018/19 Outturn**	**2018/19 Variance**	**Future Years Capital Programme (Indicative)**
Key:	**£M**	**£M**	**£M**	**£M**
On Track / Underspend	0.070	0.052	(0.018)	1.148
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £0.052M against approved scheme plans of £0.070M. This scheme is forecasting a slippage of funds totalling £0.018M from 18/19 to 19/20.			
Total Scheme Budget (inc	£1.200M			

previous years spend)	
Operational Activity During The Year:	The Metrodome project has slipped as a result of the difficulty in developing an accurate understanding of the current heating and ventilation system at the facility. This information was a vital component in order to complete the procurement process for the works to design install and maintain a new CHP boiler system. Following a successful tender process a preferred supplier has been selected and they are in the process of developing an Investment Level Proposal for consideration. Full installation of the new boiler is expected during 2019/20

THRIVING & VIBRANT ECONOMY

OUTCOME 5 – CREATE MORE AND BETTER HOUSING

Overall Financial Position:	The closing financial position for Outcome 5 for 2018/19 is shown below. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B and future years indicative capital programme shown in Appendix C.			
Directorate(s)	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme (Indicative) £M**
HRA / PLACE / COMMUNITES	37.047	31.409	(5.637)	58.041

OUTCOME 5 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 5, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

Scheme / Programme:	**Barnsley Homes Standard / Decent Homes Programme**			
Overview:	Berneslai Homes fulfilled its Decent Homes target by achieving full decency of HRA housing stock in December 2010. As the Decency Standard is essentially a time based elemental standard, when a number of elements in a property require replacement, because they are old and because of their condition, the property is said to be 'non-decent'. It then requires improvement. The Barnsley Homes Standard (BHS) Programme improves these properties in planned improvement programmes, based on a whole house approach or elemental basis as appropriate.			
Directorate:	**HRA**			
Financials:	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme (Indicative) £M**
Key:				
On Track / Underspend	10.316	9.699	(0.617)	18.998
Minor Variance / Slippage Major Overspend	Actual outturn on the programme totals £9.699M, against approved 2018/19 plans of £10.316M. Giving an in year variance of (£0.617M) and is reported as part of this report. The Variance predominantly relates to variation of scheme costs on a number of schemes.			
Operational Activity During The Year:	The 7 BHS schemes on site during the final quarter all achieved practical completion meaning all 15 schemes identified for the 2018/19 BHS programme had completed at the end of Quarter 4 (March 31st 2019).			

Scheme / Programme:	**Non Barnsley Homes Standard Programme**
Overview:	The Non BHS schemes incorporated within the PRIP contact include:- • **The Major Adaptations budget** which assists people with specific identified needs within the Borough, allowing them to continue to live as independently as possible in the home of their choice. • **The Replacement Items budget** comprising items which are reported by tenants and subsequently on inspection deemed beyond repair. These are placed into a planned

	rolling programme of work throughout the year. Properties where BHS works are planned are excluded except in very urgent or emergency cases. • **The Structural Extensive / Void Replacement Programme** which allows for structural and replacement items in both tenanted and void properties where the existing property elements are beyond repair or dangerous. The budget allows for extensive works to single properties which do not lend themselves to ongoing or imminent programmed works.
Directorate:	**HRA**

Financials:	**2018/19 Capital Programme**	**2018/19 Outturn**	**2018/19 Variance**	**Future Years Capital Programme (Indicative)**
Key:	**£M**	**£M**	**£M**	**£M**
On Track / Underspend	9.693	8.629	(1.064)	26.839
Minor Variance / Slippage Major Overspend	Actual outturn on the 2018/19 demand led schemes totals £8.629M (against approved plans of £9.693M), giving an in-year variance of (£1.064M) predominantly relating to slippage on a number of schemes and variations to scheme costs.			

Operational Activity During The Year:	The Elemental Central Heating replacements programme has now completed the legacy programme rolled forward from 2017/18 resulting in a underspend due to lower than expected additional works that built into the initial tender as a contingency. The 2018/19 Heating Programme has completed phase 1 with phase 2 rolling forward into the 2019/20 programme. Progress against these budget heads is on programme with regular releases of work to partner contractors. All work is meeting time key performance indicators and costs expenditure is being monitored on a monthly basis. Pressure has been experienced with a rise in demand for major home adaptations, attributable to the recognised ageing population and more older people living with long term health conditions, leading to an over expenditure in this budget area. This trend is likely to continue and is being closely monitored.

Scheme / Programme:	**Housing Growth Programme**
Overview:	BMBC is committed to the delivery of both new build housing direct development, new build acquisitions and second hand property acquisitions to increase the availability of affordable housing in the borough and replenish some units sold via RTB. Funding has also been identified to support the Council's strategic housing objectives in the public and private sector over a five year period to stimulate housing growth, make best use of our council land and assets and contribute to our aspirational growth targets.
Directorate:	**HRA**

Financials:	**2018/19 Capital Programme**	**2018/19 Outturn**	**2018/19 Variance**	**Future Years Capital Programme (Indicative)**
Key:	**£M**	**£M**	**£M**	**£M**
On Track / Underspend	8.722	7.328	(1.394)	4.365
Minor Variance / Slippage Major Overspend	Actual outturn on the programme totals £7.328M for 2018/19 against schemes currently approved in the housing growth programme. The in- year variance predominantly relates to slippage on a number of schemes.			

Operational Activity During The Year:	Housing Growth completions have been strong as predicted. They consist of 75 Affordable Homes for Rent and 8 Shared Ownership homes delivered by our RP Partners with support from BMBC. The planned completions at Beever Street and Baden Street have slipped to Q1 2019/20 due to utility connection issues. There are currently 4x schemes on-site delivering 34 new build council houses (8x Beever Street, Goldthorpe; 8x Baden Street, Worsborough; 14 Meadstead, Royston and 4x Longcar Lane). 16 units are due to complete in Q1/2 2019/20. There are currently two live Housing Association developments on-site delivering 94 new affordable homes for rent/sale. As at end Q4, 20/28 properties at Blenheim View had been completed and sold. The annual target for affordable homes delivered is 150. At Q4 2018/19, 167 homes have been completed (111% of the annual target). This is made up of homes delivered as part of the Council House Build Programme, 'second hand' property acquisitions, section 106 completions and homes delivered via the HCA's affordable housing programme.

PEOPLE ACHIEVING THEIR POTENTIAL

OUTCOME 6 – EVERY CHILD ATTENDS A GOOD SCHOOL

Overall Financial Position:	The closing financial position for Outcome 6 for 2018/19 is shown below. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B and future years indicative capital programme shown in Appendix C.			
Directorate(s)	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme (Indicative) £M**
HRA / PLACE / COMMUNITES	4.461	3.771	(0.690)	6.111

OUTCOME 6 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 6, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

Scheme / Programme:	**School Condition**			
Overview:	The school condition programme (funded from DfE capital grant) comprises of a number of schools schemes that relates to, and addresses, the major defective building elements that have been identified as requiring urgent attention on Council Maintained schools. The schemes will ensure that pupils are taught in safe, dry, warm and bright environments.			
Directorate:	**PEOPLE**			
Financials:	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme £M**
Key:				
On Track / Underspend	1.880	1.928	0.048	0.474
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £1.928M against approved scheme plans of £1.880M. This scheme is forecasting a re-phasing of funds totalling £0.048M from 19/20 to 18/19.			
Operational Activity During The Year:	The school condition programme for 2018/19 has seen a number of major schemes being undertaken. This includes replacement boilers at Wilthorpe Primary, Athersley South Primary and Churchfield Primary. In addition Gawber Primary, Burton Road Primary, Summer Lane Primary, Barugh Green Primary and Millhouse Primary have had major roof covering replacements. Electrically, Jump Primary has had new LED lighting and suspended ceilings installed throughout school and Oxspring Primary have a new modern fire alarm system. A new playground has been installed at Milefield Primary to support the school increasing their admission number to meet demand for school places. Scheme to address safeguarding issues at Barugh Green Primary and Mapplewell Primary have also been completed. Health and safety issues, including asbestos removal works, at a further 15 schools have also been addressed through the financial year.			

Scheme / Programme:	**Additional Pupil Places**			
Overview:	The Authority has a statutory duty to ensure there are sufficient school places in the borough to provide appropriate education for its pupils. The Pupil Places programme comprised a number of capital schemes aimed at increasing the number of primary school places to meet increased demand. This is mainly achieved by providing additional classroom space in specific schools in areas of greatest need.			
Directorate:	**PEOPLE**			
Financials:	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme £M**
Key:				

On Track / Underspend	0.561	0.229	(0.332)	1.608
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £0.229M against approved scheme plans of £0.561M. This scheme is forecasting a slippage of funds totalling £0.332M from 18/19 to 19/20.			
Operational Activity During The Year:	Design and development works on the final phase of works at Penistone St. Johns Primary has continued throughout the financial year. Unfortunately due to site technicalities and budget constraints, works were unable to start as originally planned. An extended procurement exercise was also required to ensure the scheme could be within the available funding. All of this has impacted on the construction programme, where works are now scheduled to be completed in December 2019. Once completed an additional 210 school places will have been created in Penistone.			

Scheme / Programme:	**Penistone Grammar Extension**			
Overview:	Approval has been given for the publication of a Statutory Notice to enlarge the premises of Penistone Grammar School from a net capacity of 1,400 to 1,650 pupils with effect from September 2018. This increase in capacity relates to Years 7 to 11 only and will allow for an increase in pupils from 270 to 320, in the Year 7 intake from 2018 onwards. The scheme has been split into 2 phases: Phase 1 is internal re-modelling primarily to enable the School to accommodate the 50 additional pupils in September 2018 and as part of the long term plan. Construction works are underway. Phase 2 is an extension with a link corridor to the existing building to accommodate 50 additional pupils each year from September 2019 to September 2022. The detailed design has been submitted to the Authority and dialogue with planning has commenced.			
Directorate:	**Place**			
Financials: **Key:**	**2018/19 Capital Programme** **£M**	**2018/19 Outturn** **£M**	**2018/19 Variance** **£M**	**Future Years Capital Programme** **£M**
On Track / Underspend	1.990	1.316	(0.674)	2.889
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £1.316M against approved scheme plans of £1.990M. This scheme is forecasting a slippage of funds totalling £0.674M from 18/19 to 19/20.			
Total Scheme Budget (inc previous years spend)	£4.226M			
Operational Activity During The Year:	**Phase 1** The whole of the phase 1 project has now been completed. It was handed over in phases to the School by 2 November 2018 and the final accounts for this phase have been reconciled and agreed. **Phase 2** Triton Construction Ltd have been appointed to deliver the project. As Penistone Grammar School is a PFI School a Deed of Variation to the SPV One Project Agreement was required. The first draft was circulated to respective parties lawyers in December 2018. It should be noted that it has been a long complicated process reaching a position of agreement to the Deed of Variation and associated documents and the SPV One and lenders would not allow Triton to commence on site until execution of documents. The Deed of Variation and associated documents have now received lender consent and are proposed to be executed on 3 May 2019 to enable Triton Construction Ltd to commence digging on 7 May 2019. The construction programme has been further delayed because of this with an expected completion date now of 28 February 2020 instead of the original planned date of September 2019. Once Triton start on site a schedule of payments by the Authority will commence.			

PEOPLE ACHIEVING THEIR POTENTIAL

OUTCOME 9 – PEOPLE ARE HEALTHIER, HAPPIER, INDEPENDENT & ACTIVE

Overall Financial Position:	The closing financial position for Outcome 9 for 2018/19 is shown below. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B and future years indicative capital programme shown in Appendix C.			
Directorate(s)	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme (Indicatve) £M**
PLACE / COMMUNITES	1.488	1.148	(0.340)	0.711

OUTCOME 9 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 9, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

Scheme / Programme:	**SECTION 106 PROGRAMME**			
Overview:	Section 106 (S106) Agreements are legal agreements between Local Authorities and developers; these are linked to planning permissions when it is considered that a development will have significant impacts on the local area that cannot be moderated by means of conditions attached to a planning decision. The agreements will vary depending on the nature of the development and based on the needs of the district. The most common obligations include:- • Public Open Space • Affordable Housing • Education • Highways Monies received from S106 agreements are then allocated to schemes, which mitigate the impacts made by the development by making improvements to the local areas.			
Directorate:	**PLACE**			
Financials:	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme £M**
Key:				
On Track / Underspend	2.044	1.250	(0.793)	2.883
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £1.250M against approved scheme plans of £2.044M. This scheme is forecasting a slippage of funds totalling £0.793M from 18/19 to 19/20.			
Operational Activity During The Year:	2018/19 has seen 34 projects completed with a value of £1.250m and 39 schemes approved with a value of £4.226m. We currently have 63 schemes in progress with a value of £5.688m. Funds of around £5m are available for future schemes, with £2.385m for Affordable Housing, £1.6m for Education and £909k for Public Open Space.			

STRONG & RESILIENT COMMUNITIES

OUTCOME 11 – PROTECTING THE BOROUGH FOR FUTURE GENERATIONS

Overall Financial Position:	The closing financial position for Outcome 11 for 2018/19 is shown below. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B and future years indicative capital programme shown in Appendix C.			
Directorate(s)	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme (Indicative) £M**
PLACE / CORE/ COMMUNITES	20.166	14.661	(5.505)	14.608

OUTCOME 11 – SIGNIFICANT SCHEMES / PROGRAMMES

The most significant schemes / programmes for Outcome 11, in terms of value, are shown below, in respect of the financial position together with a commentary on progress during the quarter.

Scheme / Programme:	**HIGHWAYS PROGRAMME**			
Overview:	Highways Maintenance schemes cover a number of different infrastructure asset types including carriageways (local and principal roads), footways, structures (bridges/retaining walls etc.), town centre projects, drainage, street lighting, traffic signals and signs. These schemes maintain and improve these infrastructure assets. These schemes are funded from the Council's highways maintenance capital allocation and the Local Transport (DfT) Capital Maintenance Block grant, which are annual allocations. An additional £4M capital resource has been made available to enhance the existing core programme over the next two years and will deliver an extended programme of resurfacing on our principal road network ('A' Roads).			
Directorate:	**PLACE**			
Financials:	**2018/19 Capital Programme £M**	**2018/19 Outturn £M**	**2018/19 Variance £M**	**Future Years Capital Programme £M**
Key:				
On Track / Underspend	13.317	11.793	(1.524)	4.124
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £11.793M against approved scheme plans of £13.317M. This scheme is forecasting a slippage of funds totalling £1.524M from 18/19 to 19/20.			
Operational Activity During The Year:	2018/19 saw the effective delivery of many of the elements of the Highways Programme. The programme of works to be committed against the enhanced programme of works, funded by the Council, was developed during 2018/19. Whilst the works started on this enhanced programme in quarter 4, the majority of the work will be done in 2019/20 and hence the underspend in 2018/19. This carry over work has now been programmed in for delivery alongside schemes proposed within the Highway Capital Programme 2019-22.			

Scheme / Programme:	VEHICLE REPLACEMENT PROGRAMME			
Overview:	This scheme allows the replacement of 77 vehicles and ground maintenance equipment to be used by Waste, Neighbourhoods and Bereavement Services, Berneslai Homes and Norfolk Property Services for the period 1st April 2018 to 31st March 2019.			
Directorate:	**PLACE**			
Financials:	**2018/19 Capital Programme**	**2018/19 Outturn**	**2018/19 Variance**	**Future Years Capital Programme**
Key:	**£M**	**£M**	**£M**	**£M**
On Track / Underspend	2.193	-	(2.193)	2.193
Minor Variance / Slippage Major Overspend	Actual expenditure to year end 2018/19 on this scheme totals £0M against approved scheme plans of £2.193M. This scheme is forecasting a slippage of funds totalling £2.193M from 18/19 to 19/20.			
Operational Activity During The Year:	58 vehicles (an additional four vehicles have been purchased for NPS which will generate income for the council) and items of equipment with a total cost of £760129 have been leased during 2018-2019. Orders have been placed for 11 refuse collectors which due to longer than expected lead times will begin to arrive July 2019. 3 items of specialist ground care equipment have been ordered with delivery expected by June 2019. Neighbourhood Services and Bereavement vehicles have slipped due to difficulties in procuring suitable replacements. The remaining Norse vehicles are on hold due to ongoing contract negotiations.			